



Minutes of the Meeting of the Board of Trustees

Wednesday, June 22, 2011

A special meeting of the Cuyahoga Arts & Culture (CAC) Board of Trustees was called to order at 3:12 p.m. at the Cleveland Institute of Music, 11021 East Boulevard, Cleveland, Ohio.

The roll call showed Trustees Matt Charboneau, Sari Feldman, and Steven Minter to be present. It was determined that there was a quorum.

Also present were: CAC Staff: Karen Gahl-Mills, executive director, Jill Paulsen, director of grant programs; Donnie Gill, program manager; Meg Harris, director of administration and retreat facilitator, Maureen Robinson.

Ms. Gahl-Mills invited Joel Smirnoff, president of the Cleveland Institute of Music, to say a few words about the facility and the organization's work.

Ms. Gahl-Mills then introduced Maureen Robinson, facilitator, who led the board and staff in discussion per the attached agenda. Discussion ensued.

Trustee Chris Coburn arrived at 3:30 p.m.

Discussion continued.

Motion by Trustee Coburn, seconded by Trustee Feldman to adjourn. Discussion: None. Vote: All ayes. Motion carried. Meeting adjourned at 7:45 p.m.

Sari Feldman, President, Board of Trustees

Attest:

Vickie Eaton Johnson, Secretary, Board of Trustees

CAC Board Retreat

June 22, 2011

Agenda

Goals:

- Place the past year in strategic perspective
- Focus on the “most promising” investments that leverage CAC’s impact at the community and regional levels as well as nationally
- Assess the ongoing evolution of the board, its role and levels of engagement

I. CAC: Strategic overview

- Scope and scale of service in the county
- Refining mission/purpose
- New initiatives

II. Shaping long term value and impact

- Investing for community-wide impact
- Understanding and investing for resilience
- Active versus passive investment: risk capital, small bets, unconventional investments
- Facilitating public/private partnership

III. Recognition and influence as a strategy

IV. Strengthening the board’s role

- building effective engagement
- using meetings to generate discussions/advance decision making
- leadership succession

V. Next steps