



Minutes of the Regular Meeting of the Board of Trustees

Monday, November 23, 2015

A meeting of the Cuyahoga Arts & Culture (CAC) Board of Trustees was called to order at 4:04 pm at the German-American Cultural Center, 7370 Columbia Rd., Olmsted Township, OH 44138.

The roll call showed that Trustees Matt Charboneau, Joe Gibbons and Charna Sherman were present. It was determined that there was a quorum.

Also in attendance were: CAC staff: Karen Gahl-Mills, executive director; Jill Paulsen, deputy director; Roshi Ahmadian; Meg Harris; Stacey Hoffman; Jake Sinatra and Nicole Thomas; and guest Nancy Osgood.

(Trustee Minter arrived at 4:05 pm)

1. APPROVAL OF MINUTES

Motion by Trustee Charboneau, seconded by Trustee Sherman, to approve the minutes from the September 21, 2015 board meeting. Discussion: None. Vote: all ayes. The motion carried.

2. WORK SESSION

Ms. Gahl-Mills and Ms. Nancy Osgood of The Osgood Group provided an overview of the organizational planning work to date. Ms. Osgood provided a summary of the work done by her firm stating that through interviews, data collection and analysis there was a confirmation of:

- CAC's positive impact on nonprofits and the community
- The way CAC operates – in a transparent, fair and accessible manner
- Appropriateness of focus on public value in its grantmaking, though the concept is not well understood

And that in the next phase of the work there is the opportunity to:

- Leverage CAC's reputation, credibility and convening power for deeper impact
- Refine public value in the local context
- Leverage this moment in time

Ms. Gahl-Mills stated that this project would next move into Phase 2 of the planning work. In this phase CAC will continue to gather input on several core components with a focus on more listening in different ways with different voices at the table. Ms. Gahl-Mills said that listening to the broader community would take time, but that it was important to take this opportunity to include a broad audience inclusive of all residents of the County. Given this, she explained that the initial timeline that called for the delivery of an organizational plan in April 2016 would need to be extended, likely to September. She asked the Board to

consider this change in timeline. Board members expressed their support of the adjusted timeline and agreed with the importance of conducting listening sessions and gathering additional input from a broad-based audience in order to include this feedback in a plan that will direct CAC's future work.

3. PUBLIC COMMENT ON MEETING AGENDA ITEMS

There were no registered requests for public comment relating to items on today's meeting agenda.

4. EXECUTIVE DIRECTOR'S REPORT

Ms. Gahl-Mills welcomed guests to the meeting and thanked the German-American Cultural Center and Schuhplattler und Trachtenverein Bavaria for hosting today's meeting. She stated that today's meeting would be mostly about the work of grantmaking with more than 150 organizations being recommended for Project Support grants today. Additionally, the Board will reaffirm CAC's commitment to the operating support grant program for 2016 by reapproving the grants for next year.

5. CONNECT WITH CULTURE

Ms. Gahl-Mills introduced Ms. Heidi Rock of STV Bavaria. Ms. Rock welcomed members of the audience to the German-American Cultural Center, home of STV Bavaria, and thanked Cuyahoga Arts & Culture for its support.

6. FINANCE REPORT

Ms. Harris gave a report on Cuyahoga Arts & Culture's finances. She provided an overview of the organization's financial results year-to-date, stating that revenue through October 31 was \$13,094,231. This figure is \$676,630 or 5.45% over forecast for the first 10 months of the year and 2.46% below revenue for the same period in 2014. Ms. Harris stated that CAC's investment income through October was \$103,688, which exceeded forecast by \$37,022. Ms. Harris stated that year-to-date cash expenditures were \$13,283,586 which is slightly under budget for the period and primarily related to the timing of grant payments.

7. BOARD ACTION

Approval of 2016 Project Support Grant Scores, Allocations and Grant Awards

Ms. Paulsen and Ms. Hoffman presented an overview of the [2016 Project Support Program Memo](#) provided to the Board in advance of this meeting.

The following actions were taken throughout the presentation:

Approval of 2016 Project Support scores

Motion by Trustee Minter, seconded by Trustee Sherman, to approve the scores for 2016 Project Support I and II. Discussion: None. Vote: All ayes. The motion carried.

Allocation of 2016 Project Support funds

Motion by Trustee Charboneau, seconded by Trustee Minter, to approve the allocation of \$1,651,624 to the 2016 Project Support Grant Program. Discussion: Vote: All ayes. The motion carried.

Approval of grant awards for 2016 Project Support

Motion by Trustee Gibbons, seconded by Trustee Sherman, to approve the 2016 Project Support grants as listed in the Board handout to Jewish Federation of Cleveland (below). Discussion: None. Vote – Ayes: Gibbons, Minter, Sherman. Nays: None. Abstain: Charboneau. The motion carried.

Program	Organization	Award
PS I	Jewish Federation of Cleveland	\$30,392

Motion by Trustee Minter, seconded by Trustee Charboneau, to approve the 2016 Project Support grants as listed in the Board handout (below). Discussion: None. Vote: All ayes. Motion carried.

Program	Organization Name	Amount
PS I	America SCORES Cleveland	\$21,575
PS I	American Hungarian Friends of Scouting	\$18,132
PS I	Aradhana Committee	\$35,000
PS I	Art Therapy Studio	\$35,000
PS I	Artists Archives of the Western Reserve	\$10,229
PS I	Baldwin Wallace University	\$30,333
PS I	Berea Arts Fest	\$6,476
PS I	BlueWater Chamber Orchestra	\$14,689
PS I	Boys & Girls Clubs of Cleveland	\$35,000
PS I	Brite Cleveland (Brite Winter)	\$23,877
PS I	Building Bridges Murals, Inc.	\$7,774
PS I	Bureau of Drug Abuse, Cleveland Treatment Center, Inc. (Cleveland Treatment Center)	\$6,907
PS I	Cassidy Theatre, Inc.	\$17,759
PS I	Cavani String Quartet	\$13,466
PS I	Chagrin Foundation for Arts and Culture (Chagrin Arts)	\$25,568
PS I	ChamberFest Cleveland	\$35,000
PS I	CityMusic Cleveland	\$35,000
PS I	Cleveland Center for Arts and Technology (NewBridge Cleveland)	\$35,000
PS I	Cleveland Chamber Music Society	\$13,102
PS I	Cleveland Classical Guitar Society	\$6,717
PS I	Cleveland Contemporary Chinese Culture Association	\$21,362
PS I	Cleveland Festival of Art & Technology (Ingenuity Cleveland)	\$35,000
PS I	Cleveland TOPS Swingband	\$4,969
PS I	Cleveland Women's Orchestra	\$7,069
PS I	convergence-continuum	\$10,800
PS I	Detroit Shoreway Community Development Organization	\$19,604
PS I	Downtown Cleveland Alliance	\$35,000
PS I	Duffy Liturgical Dance (DuffyLit)	\$13,997

PS I	Earth Day Coalition	\$35,000
PS I	Ensemble Theatre of Cleveland	\$18,976
PS I	Fevered Dreams Productions (Chagrin Documentary Film Festival)	\$25,106
PS I	Foluke Cultural Arts Center, Inc.	\$12,475
PS I	Friends of Cleveland School of the Arts	\$16,094
PS I	Heights Youth Theatre	\$25,614
PS I	Historic Gateway Neighborhood Corporation	\$8,724
PS I	Historic Warehouse District Development Corporation	\$7,095
PS I	Hospice of the Western Reserve, Inc.	\$35,000
PS I	Jones Road Family Development Corporation	\$14,595
PS I	Julia De Burgos Cultural Arts Center	\$21,537
PS I	Karamu House	\$28,042
PS I	Kulture Kids	\$10,899
PS I	Lake Erie Ink: a writing space for youth	\$18,863
PS I	Local 4 Music Fund	\$16,574
PS I	Mandel Jewish Community Center of Cleveland	\$29,925
PS I	Mercury Summer Stock	\$21,360
PS I	Merrick House	\$8,698
PS I	Music and Art at Trinity Cathedral, Inc.	\$23,924
PS I	North Union Farmers Market	\$6,629
PS I	Northeast Shores Development Corporation	\$14,922
PS I	Notre Dame College	\$13,741
PS I	Open Doors, Inc.	\$35,000
PS I	Quire Cleveland	\$6,592
PS I	Scenarios USA	\$35,000
PS I	Shore Civic Centre Corporation (Shore Cultural Centre)	\$8,867
PS I	Slavic Village Development	\$15,000
PS I	Talespinner Children's Theatre	\$7,790
PS I	The Musical Theater Project	\$35,000
PS I	The Singers' Club of Cleveland	\$7,562
PS I	The West Shore Chorale	\$7,006
PS I	Theater Ninjas	\$12,275
PS I	Tremont West Development Corporation	\$22,219
PS I	University Circle Inc. (UCI)	\$30,508
PS I	University Hospitals Health System	\$35,000
PS I	West Side Community House	\$25,000
PS II	American Slovenian Polka Foundation (National Cleveland-Style Polka Hall of Fame)	\$5,000
PS II	Artistic By Design Center, Inc.*	\$1,000
PS II	Arts for All Northeast Ohio	\$5,000
PS II	Arts in Strongsville	\$5,000
PS II	Arts Renaissance Tremont	\$3,750

PS II	Beachwood Historical Society	\$3,750
PS II	Bedford Historical Society*	\$2,250
PS II	Bellaire Puritas Development Corp.	\$3,750
PS II	Brooklyn Heights Service Clubs	\$1,125
PS II	Burten, Bell, Carr Development, Inc.	\$5,000
PS II	Campus District, Incorporated	\$5,000
PS II	Carolyn L. Farrell Foundation for Brain Health*	\$3,750
PS II	Case Western Reserve University	\$3,750
PS II	Catholic Charities Corporation (Catholic Charities, Fatima Center)	\$3,750
PS II	Cedar Fairmount Special Improvement District (Cedar Fairmount Business District)	\$3,750
PS II	Cesear's Forum	\$3,750
PS II	Chagrin Valley Rec Center*	\$3,750
PS II	Choral Arts Society of Cleveland	\$3,750
PS II	Cleveland Blues Society Incorporated	\$3,750
PS II	Cleveland Chamber Collective*	\$3,750
PS II	Cleveland Chamber Symphony	\$5,000
PS II	Cleveland City Dance Company (City Ballet of Cleveland)	\$3,750
PS II	Cleveland Comedy Festival, Inc.*	\$1,000
PS II	Cleveland Grays Armory Museum	\$3,770
PS II	Cleveland Inner City Ballet (Pink Tutu Outreach Company)	\$5,000
PS II	Cleveland Leadership Center	\$3,750
PS II	Cleveland Opera Theater	\$5,000
PS II	Cleveland Philharmonic Orchestra	\$3,750
PS II	Cleveland Print Room, Inc.*	\$5,000
PS II	Cleveland Rape Crisis Center	\$5,000
PS II	Cleveland School of Dance (Cleveland Ballet)*	\$5,000
PS II	Cleveland Shakespeare Festival	\$3,750
PS II	Cleveland Umadaop	\$3,750
PS II	Coventry Village Special Improvement District	\$5,000
PS II	Cudell Improvement, Inc.	\$3,750
PS II	Dancing Classrooms Northeast Ohio*	\$2,345
PS II	Doan Brook Watershed Partnership	\$5,000
PS II	Eliza Bryant Village	\$5,000
PS II	Famicos Foundation	\$5,000
PS II	Family Connections of Northeast Ohio	\$3,500
PS II	Foundation for New Creative Projects	\$3,750
PS II	FutureHeights	\$5,000
PS II	Golden Ciphers, Inc.*	\$5,000
PS II	Good Company: a Vocal Ensemble	\$4,913
PS II	Greater Cleveland Neighborhood Centers Association*	\$5,000

Approval of grant awards for 2016 General Operating Support

Ms. Thomas stated that 2016 will mark the second year of the three-year General Operating Support grant cycle which supports 58 organizations annually with a total of \$12.7 million. Ms. Thomas stated that today the board would be asked to approve the initiation of contracts with the 58 cultural partners for the 2016 grant period.

Motion by Trustee Minter, seconded by Trustee Sherman to authorize the executive director to enter into a 2016 grant agreement with the Beck Center for the Arts in the amount of \$172,280. Discussion: None. Vote – Ayes: Minter, Sherman. Nays: None. Abstain: Charboneau and Gibbons. Motion carried.

Motion by Trustee Gibbons, seconded by Trustee Minter to authorize the executive director to enter into 2016 grant agreements with the following organizations for the amounts indicated:

Organization	Award
Cleveland Institute of Art	\$672,572
Cleveland Museum of Art	\$1,232,694
Cleveland Modern Dance Association	\$55,941

Discussion: None. Vote – Ayes: Charboneau, Gibbons, Minter. Nays: None. Abstain: Sherman. Motion carried.

Motion by Trustee Sherman, seconded by Trustee Minter to authorize the executive director to enter into a 2016 grant agreement with the Museum of Contemporary Art Cleveland in the amount of \$158,954. Discussion: None. Vote – Ayes: Charboneau, Gibbons, Sherman. Nays: None. Abstain: Minter. Motion carried.

Motion by Trustee Sherman, seconded by Trustee Minter to authorize the executive director to enter into a 2016 grant agreement with Roots of American Music in the amount of \$25,984. Discussion: None. Vote – Ayes: Gibbons, Minter, Sherman. Nays: None. Abstain: Charboneau. Motion carried.

Motion by Trustee Sherman, seconded by Trustee Charboneau to authorize the executive director to enter into 2016 grant agreements with the following organizations for the amounts indicated:

Organization	Award
Apollo's Fire, the Cleveland Baroque Orchestra	\$106,917
Art House, Inc.	\$25,038
BAYarts	\$49,053
Brecksville Theater on the Square	\$10,518
Broadway School of Music and the Arts	\$23,847
Center for Arts-Inspired Learning	\$150,471
Chagrin Valley Little Theatre	\$39,946
Children's Museum of Cleveland	\$89,434
Cleveland Botanical Garden	\$351,286
Cleveland Choral Arts Association	\$27,192
Cleveland Institute of Music	\$737,886
Cleveland International Film Festival	\$164,506

Cleveland International Piano Competition	\$70,177
Cleveland Jazz Orchestra	\$33,977
Cleveland Museum of Natural History	\$577,499
Cleveland Music School Settlement	\$225,193
Cleveland Play House	\$337,280
Cleveland POPS Orchestra, Inc.	\$80,224
Cleveland Public Theatre, Inc.	\$109,278
Cleveland Restoration Society	\$83,412
Community Partnership for Arts and Culture	\$92,515
Contemporary Youth Orchestra	\$27,100
Dobama Theatre	\$35,816
Eleanor B. Rainey Memorial Institute	\$69,486
Great Lakes Museum of Science, Environment and Technology	\$361,952
Great Lakes Theater	\$215,042
GroundWorks DanceTheater	\$46,293
Heights Arts Collaborative, Inc.	\$23,075
Ideastream	\$879,245
Inlet Dance Theatre	\$22,376
Intermuseum Conservation Association	\$92,381
L.A.N.D. studio, Inc.	\$231,920
Lake Erie Nature & Science Center	\$105,772
Maltz Museum of Jewish Heritage	\$155,493
Morgan Art of Papermaking Conservatory and Educational Foundation	\$33,779
Musical Arts Association	\$1,518,755
Nature Center at Shaker Lakes	\$80,495
Near West Theatre	\$62,461
Northern Ohio Children's Performing Music Foundation, Inc.	\$44,216
Opera Circle, Inc.	\$19,200
PlayhouseSquare	\$1,395,695
Professional Flair, Inc.	\$50,262
Progressive Arts Alliance, Inc.	\$47,105
Rock and Roll Hall of Fame and Museum, Inc.	\$989,574
Shaker Historical Society	\$18,805
SPACES	\$52,853
The Sculpture Center	\$16,582
Ukrainian Museum-Archives	\$14,583
Valley Art Center	\$34,359
Verb Ballets	\$39,674
Western Reserve Historical Society	\$280,343
Zygot Press	\$31,234
TOTAL (with all actions for GOS program)	\$12,700,000

Discussion: None. Vote: All ayes. Motion carried.

Approval of grant award to Karamu House for Technical Assistance

Ms. Paulsen and Ms. Thomas presented an overview of a grant recommendation in the amount of \$75,000 for technical support to Karamu House as outlined in the [memo](#) provided to the Board in advance of the meeting. Ms. Paulsen stated that this recommendation was the result of many conversations that have taken place over the past year. Members of the Board stated their support of this recommendation and asked that they hear directly from Karamu House leadership at a future board meeting.

Motion by Trustee Gibbons, seconded by Trustee Charboneau, to approve a technical assistance grant to Karamu House in the amount of \$75,000 for the period of November 23, 2015 through December 31, 2016. Discussion: None. Vote: all ayes. The motion carried.

Approval of grant award to DataArts for 2016 Cultural Data Project Platform

Motion by Trustee Sherman, seconded by Trustee Gibbons, to approve a grant to DataArts (Cultural Data Project) in the amount of \$20,500 for 2016. Discussion: None. Vote: all ayes. The motion carried.

9. PUBLIC COMMENT

There were no public comments.

Next meeting: The next meeting will be held at 3:30 pm on December 14, 2015 at the Idea Center at Playhouse Square in the Miller Classroom.

10. ADJOURNMENT

Motion by Trustee Gibbons, seconded by Trustee Charboneau, to adjourn the meeting. No discussion. Vote: all ayes. The motion carried. The meeting was adjourned at 5:10 pm.

Joe Gibbons, President, Board of Trustees

Attest:

Matthew Charboneau
Secretary, Board of Trustees