Over the past five years, Cuyahoga Arts & Culture has put these public dollars to work in our community to support arts and cultural organizations of all sizes and to help strengthen an arts and cultural ecosystem that is a key asset to our regional economy. We are pleased to bring you, our valued constituents, this report on the impact of your investments. Together we are making a difference.

I am proud to serve CAC alongside my fellow Board of Trustees members, for whom I have tremendous appreciation and respect: Matthew Charboneau, Chris Coburn, Vickie Eaton Johnson, and Steven Minter. Thank you all for your exceptional service as stewards of public funds, and for your dedication to our mission.

Each day, CAC works to strengthen arts and culture in Cuyahoga County. Through grantmaking we are investing not only in the artists of tomorrow, but in the vitality of our community for generations to come.

Sincerely, Sari Feldman – President, CAC Board of Trustees

Cuyahoga County is home to a vibrant arts and cultural sector, and, at Cuyahoga Arts & Culture, we are proud that the investments of public funds that we make in our community’s extraordinary arts and cultural organizations help strengthen our community.

Since 2007, CAC has invested more than $80 million in 182 arts and cultural organizations. In this report, we are pleased to share the impact that this funding has had in our community. The report clearly demonstrates that public funds help make more arts and cultural activities available and accessible to residents in all parts of our County, which, in turn, helps make our community a great place in which to live and work.

CAC’s work is done by a small but highly efficient staff, and it is my privilege to work with this great group of professionals every day. We approach our work with accountability, impartiality, and transparency; and we are committed to strengthening the arts and culture sector by working side-by-side with organizations as our partners.

Above all, I thank everyone involved with the organizations that CAC funds – staff, board members, volunteers, artists, scientists, musicians, historians, teachers, and many others – for the work that they do. Our community is a better place because of their efforts, and CAC is proud to support their good work.

Yours sincerely, Karen Gahl-Mills – CAC Executive Director
Cuyahoga Arts & Culture is: strengthening COMMUNITY

Cuyahoga Arts & Culture’s mission is to inspire and strengthen our community by investing in arts and culture. Arts and culture are essential to the fabric of our vibrant community. CAC’s work strengthens our community by supporting education, investing in our local economy, and enhancing our quality of life.

Since 2007, CAC has invested more than $80 million in 182 local arts and culture organizations. CAC funds arts and culture organizations of all shapes and sizes, in every corner of Cuyahoga County.

We are pleased to report that in 2010, CAC-funded organizations:
• employed a workforce of 8,710 workers in Cuyahoga County,
• reached 1,220,884 children through field trips, classes, and educational experiences, and
• served 6,459,243 residents and visitors through dance, theater, music, visual arts, museums, history, science, and nature, among many other offerings.

Through its work, CAC is building stronger, more resilient arts and culture organizations, creating vibrant and energetic neighborhoods infused with culture, and establishing Cuyahoga County as a hub of creative activity and a destination for artists.

COUNTY-WIDE IMPACT

CAC funds arts and culture programming in every corner of Cuyahoga County, in a wide range of performance and event spaces, including theaters, community centers, schools, museums, and parks, among others. CAC-funded organizations offered programs in the following locations in 2011*:

*Generated from self-reported data from 120 CAC-funded organizations.
Cuyahoga Arts & Culture is strengthening our community by:

investing in our local ECONOMY

Cultural Partner Spotlight

CLEVELAND RESTORATION SOCIETY

Cleveland, Ohio

The Cleveland Restoration Society works to make Northeast Ohio a better place to live, work, and play by preserving its extraordinary architectural heritage. Since 1972, CRS has provided more than $30 million in low-interest loans to individual homeowners in Northeast Ohio through its Home Heritage Program, enabling them to preserve the historic architecture and increase the value of their homes, create more vibrant neighborhoods, and employ local workers as contractors, roofers, painters, plumbers, electricians, and other specialists.

CAC-funded arts and cultural organizations spend more than $286 million each year, supporting local jobs in a variety of fields and generating economic activity.

Watch a video about the Cleveland Restoration Society’s work

Photos: (from left); GroundWorks Dance-Theater (photo by Dale Dong); Conservators at work at the Cleveland Museum of Art (photo by David Brichford).
Arts and culture organizations do far more than entertain and instruct. CAC-funded organizations have a vital impact on Cuyahoga County’s creative economy through direct expenditures and salaries for local jobs. In 2010, CAC-funded organizations stimulated Cuyahoga County’s economy through:

$286,036,605
In Direct Expenditures
including
$140,722,656
In Salaries

These organizations also supported a workforce of

8,710
Jobs

88
Local artists have received support from CAC through Community Partnership for Arts and Culture’s Creative Workforce Fellowship program since 2009

For every $1 CAC invests in Arts and Culture, $19 is pumped back into Cuyahoga County’s economy.

Photos (clockwise from top left): Cleveland Play House’s production of Galileo in 2011; Construction of The Museum of Contemporary Art Cleveland (MOCA)’s new building in the Uptown district; Classes offered at the Cleveland Institute of Art.
Founded in 2001, Inlet Dance Theatre performs, engages, mentors, and trains students of all ages and skill levels in a variety of dance classes and workshops in Northeast Ohio, using dance as a means to develop self-discipline, teamwork, body awareness, physical fitness, and self-confidence. Founder Bill Wade says, “In contrast to an industry where people are often used to further dance, Inlet is committed to using dance to further people.”

CAC-funded arts and culture organizations teach nearly 13,000 classes and workshops each year – in classrooms, community centers, and other locations throughout the community.

Watch a video about Inlet Dance Theatre’s work
Photos (from left): An artist from Roots of American Music teaches a class at Wade Park School as part of the organization’s “Literacy Through Song Writing” program in the Cleveland Metropolitan School District; Young Audiences (photo by Janet Macoska); Cleveland Public Theatre’s Brick City Education Program (photo by Steve Wagner); Classes offered at the Orange Art Center.

IN 2010, CAC-FUNDED ARTS AND CULTURE ORGANIZATIONS SERVED: 1,220,884 CHILDREN

<table>
<thead>
<tr>
<th>Category</th>
<th>Children Served</th>
</tr>
</thead>
<tbody>
<tr>
<td>Education and Community Arts</td>
<td>281,701</td>
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<tr>
<td>Dance</td>
<td>85,833</td>
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<tr>
<td>History</td>
<td>94,806</td>
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<tr>
<td>Museums, Galleries, Visual, and Media Arts</td>
<td>285,394</td>
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<tr>
<td>Music</td>
<td>76,769</td>
</tr>
<tr>
<td>Other Performing Arts</td>
<td>58,602</td>
</tr>
<tr>
<td>Science and Nature</td>
<td>293,785</td>
</tr>
<tr>
<td>Theater</td>
<td>43,954</td>
</tr>
</tbody>
</table>

To learn more about the specific organizations CAC funds, see page 11.
Cuyahoga Arts & Culture is strengthening our community by:

enhancing our

QUALITY OF LIFE

Photos (clockwise from top left): IngenuityFest in 2011 (photo by Frank Lanza); Baldwin-Wallace’s Summer Music Program; A chalk artist at the Historic Warehouse District’s Street Festival in 2011; MorrisonDance’s “The City Is Our Playground” program (photo by Cheyenne McCarty); Visitors at the Cleveland Botanical Garden.

Cuyahoga County residents are proud to live in a region with world-class arts and culture institutions. As the core of our vibrant communities, arts and culture organizations make Cuyahoga County a great place to live, work, and play.

More than 17,123 Individuals volunteer to bring arts and culture to an even greater audience.

In 2010, CAC-funded arts and culture organizations served 6,459,243 residents and visitors 55% of admissions FREE
Since 1950, Lake Erie Nature & Science Center’s educational exhibits, programs, and activities have given millions of local children and adults hands-on experiences with wildlife, space science, the outdoors, and the Lake Erie watershed. The Center, located in Bay Village, offers more than 175 classes, workshops, and programs each year, serving 180,000 people annually.

**IN 2010, CAC-FUNDED ARTS AND CULTURE ORGANIZATIONS SERVED:**

<table>
<thead>
<tr>
<th>Category</th>
<th>Served</th>
</tr>
</thead>
<tbody>
<tr>
<td>Education and Community Arts</td>
<td>728,593</td>
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<tr>
<td>Dance</td>
<td>179,895</td>
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<tr>
<td>History</td>
<td>566,505</td>
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<tr>
<td>Museums, Galleries, Visual, and Media Arts</td>
<td>1,444,606</td>
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<tr>
<td>Music</td>
<td>1,136,345</td>
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<tr>
<td>Other Performing Arts</td>
<td>1,205,501</td>
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<tr>
<td>Science and Nature</td>
<td>956,785</td>
</tr>
<tr>
<td>Theater</td>
<td>241,013</td>
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</tbody>
</table>

**Total Residents and Visitors:** 6,459,243

To learn more about the specific organizations CAC funds, see page 11.
CAC’s revenue is generated by a dedicated cigarette tax established to fund arts and culture organizations in Cuyahoga County and approved by voters in 2006. CAC:

- spends public funds in line with its guiding principles: **accountability, impartiality, transparency, and partnership**.
- **consistently receives the highest audit rating** from the State of Ohio, with no audit findings or comments; a link to CAC’s most recent audit is available at www.cacgrants.org.
- **keeps administrative costs low**, to ensure that the vast majority of revenue is expended as grants to Cuyahoga County’s arts and culture organizations.
- **constantly improves grant-making processes and procedures** to ensure that they are fair, consistent, objective, and conducted in public.

### CUYAHOGA ARTS & CULTURE’S FINANCIAL STEWARDSHIP

<table>
<thead>
<tr>
<th></th>
<th>Year Ended 31-Dec-10 (audited)</th>
<th>Year Ended 31-Dec-11 (unaudited)</th>
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<tbody>
<tr>
<td><strong>REVENUES</strong></td>
<td>$17,508,063</td>
<td>$17,283,818</td>
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<tr>
<td><strong>EXPENSES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Arts and Cultural Grantmaking</td>
<td>$16,588,336</td>
<td>$15,993,169</td>
</tr>
<tr>
<td>General and Administrative</td>
<td>471,914</td>
<td>592,892</td>
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<tr>
<td><strong>Total Expenses</strong></td>
<td>17,060,250</td>
<td>16,586,061</td>
</tr>
<tr>
<td>Change in Net Assets</td>
<td>447,813</td>
<td>697,757</td>
</tr>
<tr>
<td>Net Assets Beginning of Year</td>
<td>22,584,898</td>
<td>23,032,711</td>
</tr>
<tr>
<td>Net Assets End of Year</td>
<td>23,032,711</td>
<td>23,730,468</td>
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</table>

**ABOUT THE DATA** The data used for this report were provided by the Cultural Data Project (“CDP”), a collaborative project of the Greater Philadelphia Cultural Alliance, The Greater Pittsburgh Arts Council, Pennsylvania Council on the Arts, The Pew Charitable Trusts, The William Penn Foundation and The Heinz Endowments, created to strengthen arts and culture by documenting and disseminating information on the arts and culture sector. Any interpretation of the data is the view of Cuyahoga Arts & Culture and does not reflect the views of the Cultural Data Project. For more information on the Cultural Data Project, visit www.culturaldata.org.

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*Photo: Students at the Cleveland School of the Arts Lower Campus participate in Young Audiences’ visual arts program Parents as Arts Partners, part of the organization’s Art Is Education program.*
MUSEUMS, GALLERIES, VISUAL, AND MEDIA ARTS

HISTORY
Arts in Strongsville
Asian Services in Action
Berea Arts Fest
Burten, Bell, Carr Development
Chagrin Arts
City of Cleveland Heights - Cain Park Arts Festival
Cleveland Urban Design Collaborative
Conventry Village Special Improvement District
Cudell Improvement
Downtown Cleveland Alliance
Gordon Square Arts District
Historic Warehouse District Development Corporation
Ingenuity Fest
International Services Center
Kamm’s Corners Development Corporation
Lakewood Alive
Merrick House
Ohio City Incorporated
Old Brooklyn Community Development Corporation
Organization of Chinese Americans of Greater Cleveland
Playhouse Square
Shaker Arts Council
Shore Civic Center
University Circle Inc.
Western Reserve Historical Society
Woodland Cemetery Foundation

OTHER PERFORMING ARTS
Arts in Strongsville
Asian Services in Action
Berea Arts Fest
Burten, Bell, Carr Development
Chagrin Arts
City of Cleveland Heights - Cain Park Arts Festival
Cleveland Urban Design Collaborative
Conventry Village Special Improvement District
Cudell Improvement
Downtown Cleveland Alliance
Gordon Square Arts District
Historic Warehouse District Development Corporation
Ingenuity Fest
International Services Center
Kamm’s Corners Development Corporation
Lakewood Alive
Merrick House
Ohio City Incorporated
Old Brooklyn Community Development Corporation
Organization of Chinese Americans of Greater Cleveland
Playhouse Square
Shaker Arts Council
Shore Civic Center
University Circle Inc.
Western Reserve Historical Society

EDUCATION AND COMMUNITY ARTS
Art House
Art Therapy Studio
Arts Collinwood
Baldwin-Wallace College
BA Yarts
Beck Center for the Arts
Broadway School of Music and the Arts
Building Bridges
Case Western Reserve University
City of Cleveland - Mural My Neighborhood
City of Solon - Solon Center for the Arts
Cleveland Institute of Art
Cleveland Institute of Music
Council Gardens
Facing History and Ourselves
Foluke Cultural Arts Center
Friends of Cleveland School of the Arts
Hospice of the Western Reserve
Jennings Center for Older Adults
Jewish Family Service
Joyful Noise Music School
Karamu House
Open Doors Academy
Orange Arts Center
Progressive Arts Alliance
Rainey Institute
Roots of American Music
St. Clair Superior Development Corporation
The Music Settlement
The Musical Theater Project
The Roberto Ocasio Foundation
Valley Art Center
Very Special Arts Ohio/Cleveland Division
West Side Catholic Center
West Side Community House
Young Audiences of Northeast Ohio
Zygote Press

MUSIC
Apollo’s Fire
Art Song Festival
Arts Renaissance Tremont
Cantores Cleveland
Choral Arts Society of Cleveland
CityMusic Cleveland
Cleveland Chamber Music Society
Cleveland Chamber Symphony Council
Cleveland International Piano Competition
Cleveland Jazz Orchestra
Cleveland Philharmonic Orchestra
Cleveland POPS Orchestra
Cleveland TOPS Swingband
Cleveland Women’s Orchestra
Contemporary Youth Orchestra
FiveOneMusic
Heights Chamber Orchestra
Legacy in Education
Local 4 Music Fund
M.U.S.I.C.
Music and Art at Trinity Cathedral
North Coast Men’s Chorus
Opera Circle
Quire Cleveland
Singing Angels
Suburban Symphony Orchestra
The Cleveland Orchestra
The River Valley Ringers
The Singers’ Club of Cleveland
The West Shore Chorale

THEATER
Brecksville Theater on the Square
Cesar’s Forum
Chagrin Valley Little Theatre
Cleveland Metropolitan School District - All-City Musical
Cleveland Play House
Cleveland Public Theatre
Cleveland Shakespeare Festival
convergence-continuum
Dobama Theatre
Ensemble Theatre
Fairmount Center for the Arts
Great Lakes Theater
Heights Youth Theatre
Mercury Summer Stock
Near West Theatre
Theater Ninjas

SCIENCE AND NATURE
Cleveland Botanical Garden
Cleveland Museum of Natural History
EcoWatch
Great Lakes Science Center
Lake Erie Nature & Science Center
Nature Center at Shaker Lakes
Photos (clockwise from top left): A young artist at Berea Arts Fest’s Family Art Park in 2011; Art House’s “Urban Bright” program at James Ford Rhodes High School in Cleveland; 2012 construction of the Cleveland Museum of Art’s atrium – part of a multi-year, $350 million project to renovate, expand, and re-imagine the entire museum campus (photo by David Brichford); The City of Cleveland’s Mural My Neighborhood program (photo by Christopher Luciani); Cleveland Urban Design Collaborative (Photo by Matthew Fehrmann)

Cover photos (clockwise from top left): Joseph and the Amazing Technicolor Dreamcoat at the Beck Center for the Performing Arts in 2011; Music classes offered at The Music Settlement; Cleveland Public Theatre’s STEP Education Program (photo by Steve Wagner)