2021 Grant Recipient - Organization Name

Cleveland Grays Armory Museum Friends of the McGaffin Carillon Bedford Downtown Alliance Boys & Girls Clubs of Cleveland **Cleveland Contemporary Chinese Culture Association Cleveland Hearing & Speech Center** Cleveland Kids' Book Bank East Cleveland Farmers' Market Preservation Society **Environmental Health Watch** Hasani Management Inc **Hispanic Police Officers Association** In Education Judson Lake View Cemetery Foundation Merrick House Metro West Community Development Organization Mt. Pleasant NOW Development Corporation NAMI Greater Cleveland New Avenues to Independence Northeast Ohio Alliance for Hope (NOAH) Ohio City Incorporated Old Brooklyn Community Development Corporation Shore Cultural Centre StandUP! For Change The German Central The Trust for Public Land West Creek Conservancy Woodland Cemetery Foundation of Cleveland Lakewood Historical Society Lake Erie Native American Council Parma Heights Historical Society **Twelve Literary Arts** ATNSC: Center for Healing & Creative Leadership **Baseball Heritage Museum** Cavani String Quartet **Cleveland Inner City Ballet** Cuyahoga River Restoration

Primary Reason Org Did Not Apply for 2022 Grant

COVID-related (museum closed) COVID-related (small performing arts) COVID-related (arts not primary mission, focusing on core work) Staff transition - limited capacity COVID-related (Capacity - volunteer based) COVID related (reduced planning capacity) Missed deadline Chose not to come in, focusing on other programming Staff transition - limited capacity COVID-related (small performing arts) Unresponsive to CAC outreach

Staff transition - limited capacity

| Primary Reason Organizations Did Not Apply in 2022 | | | | | | |
|--|------------|--------|--|--|--|--|
| | Percentage | Number | | | | |
| COVID-related | 81% | 39 | | | | |
| Unresponsive to CAC outreach | 6% | 3 | | | | |
| Staff transition - limited capacity | 6% | 3 | | | | |
| Missed deadline | 4% | 2 | | | | |
| Other | 2% | 1 | | | | |
| Total | 100% | 48 | | | | |

Looking ahead: CAC anticipates that applications will rise again to nearly 300 as we enter a new - and hopefully safer - stage of the pandemic.

| CAC Outreach & Technical Assistance Methods** | | | | | |
|---|--|--|--|--|--|
| Individual phone calls | | | | | |
| Individual emails | | | | | |
| Mass emails | | | | | |
| CAC posts on all social platforms (FB, IG, Twitter) | | | | | |
| Staff reaches out to organizations on their social accounts | | | | | |
| Workshops | | | | | |
| Q&As | | | | | |

100% of organizations that chose not to apply for a 2022 grant received personalized emails or phone calls from CAC staff during the application process.

| Earth and Air: String Orchestra | COVID-related (small performing arts) |
|---------------------------------|---|
| Euclid Beach Park Now | COVID-related (Capacity - volunteer based) |
| Golden Ciphers | COVID-related (limited planning capacity) |
| Night Market Cleveland | COVID-related (arts not primary mission, focusing on core work) |
| No Exit | COVID-related (small performing arts) |
| Refresh Collective | Unresponsive to CAC outreach |
| STV Bavaria | Missed deadline |
| Symphony West Orchestra | COVID related (small performing arts) |
| The RASHAD Center | Unresponsive to CAC outreach |
| Underground Classical | COVID related (small performing arts) |
| Westlake-Westshore Arts Council | COVID-related (limited planning capacity) |
| | |

How did CAC reach out to new, past and potential grant applicants for its 2022 grant cycle?

100% of organizations that did not to apply for a 2022 grant received personalized emails or phone calls from CAC staff during the application process See below for a sample of outreach/communication:

Program Launch - Eligibility Check

- All past, current and prospective grantees receive an email including key dates, links, and technical assistance via Constant Contact (CC)
- Grant managers forward email above to their primary contacts to ensure it's not caught in a spam filter
- As the eligibility check deadline approaches, more CC emails are sent to thousands of recipients on the general lists
- Follow up with groups based on workshop and Q&A attendance
- Staff send personalized emails to contacts that have not submitted an eligibility check a week before the deadline
- Week of eligibility check, staff make personalized calls to contacts that have not submitted or begun an eligibility check
- When possible and necessary, staff reach out unresponsive groups on social media or alternative contact information
- Groups are encouraged to submit an eligibility check, even if unsure about submitting an application to give them more time to decide

Application Deadline

- Eligible groups receive application reminders through the online application system and CC
- Regular emails and personal phone calls regarding technical assistance and reminders fielded by the entire CAC team
- As the application deadline approaches, more CC emails are sent
- Follow up with groups based on workshop and Q&A attendance
- Staff send personalized emails to contacts that have not submitted or begun an application two weeks before the deadline
- Week before the application deadline, staff make personalized calls to contacts that have not submitted or begun their application
- When possible and necessary, staff reach out unresponsive groups on social media or alternative contact information

| Applicant: Organization Name | Amount Requested* | 2022 Panel Score | Attended 1 or more CAC techincal assistance session | 2021 Panel Comments: What led to a score of under 75/100 | Panel Review Time on YouTube Channel ^A | 2021 Panel Score ** | 2020 Panel Score ** | | | |
|--|----------------------|---------------------|---|--|--|--|--|---|-------|-------------|
| | ć r 000.00 | 50 | | does not define who community is and how they are Somewhat met | | Fundadu second 75 and | :-h | | | |
| Art Song Festival | \$ 5,000.00 | 56 | no | engaged in and inform the project does not demonstrate how community is engaged and | n/a | COVID extension Somewhat met | funding criteria | Funded: scored 75 or h | Igner | |
| Arts Without Borders | \$ 5,000.00 | 65.5 | no | informs the project | n/a | funding criteria | n/a | Not funded: scored bel | ow 75 | |
| | + 0,000000 | | | does not demonstrate how community is engaged and | | | | | | application |
| BlueWater Chamber Orchestra | \$ 5,000.00 | 54.5 | no | informs the project | n/a | 88.67 | 57 | Organizations that attended at least 1 CAC appli workshop | | |
| Bodwin Theatre Company | \$ 5,000.00 | 29 | no | does not demonstrate how community is engaged and informs the project + low organizational capacity | n/a | Fully met funding criteria | Somewhat met funding criteria | Attended Technical Assistance? | % | # |
| | | | | does not demonstrate how community is engaged and | | | | | | |
| Broadview Heights Spotlights | \$ 13,416.00 | 71 | no | informs the project | 9/28 AM @ 29:30 | n/a | Ineligible | YES | 28% | 7 |
| Cleveland Arts Prize | \$ 15,665.00 | 66 | no | does not demonstrate how community is engaged and informs the project | 9/28 PM @ 19:55 | 77.33 | n/a | NO | 72% | 18 |
| | + | | | does not demonstrate how community is engaged and | | | | | | |
| Cleveland Print Room | \$ 20,000.00 | 66 | yes | informs the project | 9/27 AM @ 58:20 | 92.33 | 95.2 | Total | | 25 |
| Detroit Shoreway Community Development Organization | \$ 8,836.00 | 65 | yes | community as defined missing key stakeholders based on project desciption + does not demonstrate how community is engaged and informs the project + unclear responses to Artistic + Cultural Vibrancy funding criterion | 9/27 AM @ 1:22:18 | 82.33 | 83.4 | Top Themes for organ | above | |
| Friends of the East Cleveland Public Library | \$ 5,000.00 | 59.33 | no | does not demonstrate who community is and how they are engaged in and inform the project | n/a | Somewhat met funding criteria | Somewhat met funding criteria | Did not demonstrate H in and informs the proj criterion) | | |
| From Me 2 U | \$ 5,000.00 | 58 | yes | does not demonstrate who community is and how they are engaged in and inform the project | n/a | Fully met funding criteria | Fully met funding criteria | Did not define their CO criterion) | | 5 |
| Jewish Federation of Cleveland | \$ 20,000.00 | 60.5 | yes | | | Insufficent organization capacity funding criteri | ational capacity (organizational riterion) | | | |
| Little Italy Redevelopment Corporation | \$ 5,000.00 | 67.33 | no | does not define who community is and how they are engaged in and inform the project + does not demonstrate how the project inspires and challenges its community | n/a | COVID extension | Somewhat met funding criteria | Unclear responses to Artistic and Cultural Vibrancy funding criterion | | |
| M.U.S.i.C. | \$ 18,330.00 | 63.33 | no | does not demonstrate how community is engaged and informs the project | 9/28 AM @ 36:27 | 88.33 | 78.4 | | | |
| Mercury Theatre Company | \$ 18,584.00 | 62.5 | no | does not demonstrate how community is engaged and informs the project + low organizational capacity | 9/28 PM @ 43:42 | COVID extension | 89.6 | | | |
| Museum of Creative Human Art | \$ 5,000.00 | 71.33 | yes | does not demonstrate how community is engaged and informs the project + low organizational capacity | n/a | n/a | n/a | | | |
| Praxis Fiber Workshop | \$ 20,000.00 | 66.5 | no | does not demonstrate how community is engaged and informs the project | 9/28 AM @ 1:12:06 | 86.67 | 91.2 | | | |
| Rollin' Buckeyez | \$ 5,000.00 | 74.33 | no | does not demonstrate how community is engaged and informs the project | n/a | COVID extension | Fully met funding criteria | | | |

| | | | | does not define who community is and how they are | | Somewhat met | |
|-------------------------------------|--------------|-------|-----|---|-------------------|-------------------|-------------------|
| Schmooze Ohio | \$ 2,500.00 | 67 | no | engaged in and inform the project | n/a | funding criteria | n/a |
| | | | | does not define who community is and how they are | | | |
| School of Cleveland Ballet | \$ 20,000.00 | 66 | yes | engaged in and inform the project | 9/27 PM @ 1:42:15 | Ineligible | 66.8 |
| | | | | does not define who community is and how they are | | Fully met funding | Fully met funding |
| Shaker Arts Council | \$ 5,000.00 | 66 | no | engaged in and inform the project | n/a | criteria | criteria |
| | | | | does not define who community is and how they are | | | |
| | | | | engaged in and inform the project, does not | | | |
| | | | | demonstrate how the project inspires and challenges its | | | |
| Sokol Greater Cleveland | \$ 3,550.00 | 59.33 | yes | community, insufficient evidence of organizational | n/a | n/a | n/a |
| | | | | does not define who community is and how they are | | | |
| The Brecksville Theater | \$ 16,000.00 | 62.33 | no | engaged in and inform the project | 9/28 AM @ 1:19:17 | COVID extension | 77.8 |
| Laura & Fred Bidwell Foundation dba | | | | does not define who community is and how they are | | | |
| Transformer Station | \$ 20,000.00 | 67.67 | no | engaged in and inform the project | 9/28 AM @ 1:24:23 | 77.67 | 78 |
| Tremont West Development | | | | does not define who community is and how they are | | | |
| Corporation | \$ 6,260.00 | 68.33 | no | engaged in and inform the project | 9/28 PM @ 1:34:40 | 77.67 | 87.4 |
| | | | | engaged in and inform the project, does not | | | |
| | | | | demonstrate how the project inspires and challenges its | | Fully met funding | Fully met funding |
| UpStage Players | \$ 5,000.00 | 67 | no | community | n/a | criteria | criteria |

\$258,141.00

Notes

*: Applicants requesting more than \$5,000 with a score of 75 or more receive a % of their grant request amount. The higher their score, the more of the request the receive.

^: Project Support applications of \$5,000 or less were reviewed in a written panel.

**: Each panel year is separate, different panelists and different mean, mode, median scores. Some organizations apply for a different project each cycle.

"Covid extension" means organizations recevied a 2020 grant but due to covid opted to carry their grant into 2021. They did not have to reapply for 2021, therefore they have no 2021 score.

What grant application technical assistance did CAC offer?

See page 14 of the Nov. Grantmaking Memo for a complete overview - https://www.cacgrants.org/assets/ce/Documents/2021/2021-11-10-Board-Meeting-Materials.pdf

• Grant opportunities workshop (51 participants)

• Application workshops for the CH and PS programs (77 participants)

• Six Q&A sessions where applicants can connect with staff and learn from peers (82 participants)

• New workshop with Plante Moran on 990 and 990EZ (33 participants)

• SMU | DataArts Cultural Data Profile workshop (119 participants)

• Two rounds of virtual office hours where applicants meet with staff to demonstrate specific questions

• New organizational goalsetting workshop for GOS and CH applicants (16 participants)

• Regular emails and personal phone calls regarding technical assistance and reminders fielded by the entire CAC team.